

Financial Statements

South Shore Regional Centre for Education

March 31, 2022

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South Shore Regional Centre for Education

Financial Statements March 31, 2022

Management's Responsibility for the Consolidated Financial Statements

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the consolidated financial statements and supplementary schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements. A summary of the significant accounting policies are described in Note 2 to the consolidated financial statements. The preparation of the consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements.

The external auditors, Grant Thornton LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the South Shore Regional Centre for Education and meet when required. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the financial statements.

On behalf of the South Shore Regional Centre for Education

Tiffany Joudrey, CPA CA

Director of Finance

Paul Ash

Regional Executive Director

June 28, 2022



Independent auditor's report

Grant Thornton LLP 4th Floor, Dawson Centre 197 Dufferin Street Bridgewater, NS B4V 2G9

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Honourable Becky Druhan - Minister, Education and Early Childhood Development

Opinion

We have audited the consolidated financial statements of South Shore Regional Centre for Education ("the Regional Centre"), which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of operations, change in net financial assets and cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly in all material respects, the financial position of South Shore Regional Centre for Education as at March 31, 2022, and its results of operations, its changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Regional Centre in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter - Supplementary Financial Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in the schedules on pages 26 to 33 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the consolidated financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the **Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Regional Centre's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements,
 whether due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk
 of not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Bridgewater, Canada June 28, 2022 **Chartered Professional Accountants**

Grant Thornton LLP

South Shore Regional Centre for Education Consolidated Statement of Financial Position

As at March 31		2022		2021
Financial Assets				
Cash and Cash Equivalents	\$	2,538,215	\$	3,313,281
Cash Held by Schools (Note 4)	•	1,470,030	•	1,699,038
	\$	4,008,245	\$	5,012,319
Accounts Receivable	•	, ,	·	, ,
Province of Nova Scotia	\$	2,936,055	\$	1,932,225
Government of Canada		310,298		197,624
Other		641,965		435,383
	\$	3,888,318	\$	2,565,232
Accrued Benefit Asset (Note 5)		3,884,200		4,191,500
Receivable - Service Award Allowance (Note 9)		545,847		580,537
Receivable - Sick Leave Allowance (Note 10)		9,141,463		9,359,766
Total Financial Assets	\$	21,468,073	\$	21,709,354
Financial Liabilities Accounts Payable and Accrued Liabilities - Trade	\$	2,474,882	\$	2,202,211
Accrued Payroll and Employee Deductions	*	2,584,870	*	2,383,733
The state of the s	\$	5,059,752	\$	4,585,944
Payables and Accruals - Government		, ,		
Province of Nova Scotia	\$	65,054	\$	141,136
Government of Canada - Employee Deductions	•	932,140	·	922,725
Municipalities		114,023		91,185
Other (Government Service Organizations)		63,174		115,679
· · · · · · · · · · · · · · · · · · ·	\$	1,174,391	\$	1,270,724
Deferred Revenue (Note 12)		2,174,845		2,190,390
Service Award Obligations (Note 9)		545,847		580,537
Sick Leave Obligations (Note 10)		9,141,463		9,359,766
Total Financial Liabilities	\$	18,096,298	\$	17,987,362
Net Financial Assets	\$	3,371,775	\$	3,721,992
Non-Financial Assets (Note 2)				
Tangible Capital Assets (Schedule C)	\$	361,319	\$	396,371
Inventory		323,527		284,686
Prepaid Expenses		642,066		460,741
	\$	1,326,912	\$	1,141,798
Accumulated Surplus (Note 3)	\$	4,698,687	\$	4,863,790

Trust Funds Under Administration (Note 6 and Schedules D and E) Contractual Obligations (Note 7) Contingent Liabilities (Note 8)

On Behalf of the Regional Centre

Deputy Minister

Regional Executive Director Have 17th

See accompanying notes to the financial statements.

South Shore Regional Centre for Education Consolidated Statement of Operations and Surplus

For the year ended March 31				2022		2021
Povenues (Schodule A)		Budget <u>Actual</u>				<u>Actual</u>
Revenues (Schedule A)	Φ	70 405 000	•	74 005 000	Φ	70 705 600
Province of Nova Scotia	\$	73,495,060	\$	74,895,633	\$	72,735,622
Government of Canada		175,778		771,447		628,660
Municipal Contributions		20,299,147		20,299,147		19,855,428
School Based Funds (Note 4)		3,000,000		1,626,259		1,357,619
Regional Centre Operations		1,040,306		516,766		765,456
Total Revenues	_\$_	98,010,291	\$	98,109,252	\$	95,342,785
Expenditures (Schedule B)						
Regional Executive Director		434,590		539,362		435,010
Financial Services		736,366		729,063		738,233
Human Resource Services		750,568		674,232		700,913
School Services		74,117,459		74,788,738		72,026,025
Operations Services		15,890,259		16,756,543		16,632,759
Other Non-PSP Programs		3,081,049		3,043,708		2,554,625
School Based Funds (Note 4)		3,000,000		1,742,709		1,515,381
Total Expenditures	\$	98,010,291	\$	98,274,355	\$	94,602,946
Regional Centre (Deficit) Surplus	\$	-	\$	(165,103)	\$	739,839
Accumulated Surplus, Beginning of Year				4,863,790		4,123,951
Accumulated Surplus, End of Year	\$		\$	4,698,687	\$	4,863,790

South Shore Regional Centre for Education
Consolidated Statement of Changes in Net Financial Assets

For the year ended March 31		2022	2021
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Net Financial Assets, Beginning of Year	\$ 3,721,992	\$ 3,721,992	\$ 3,117,678
Changes in the Year Regional Centre (Deficit) Surplus Amortization of Tangible Capital Assets	- 124,915	(165,103) 120,707	739,839 114,012
Acquisition of Tangible Capital Assets Increase in Inventory Increase in Prepaid Expenses	- - -	(85,655) (38,841) (181,325)	(126,329) (42,661) (80,547)
Increase in Net Financial Assets	124,915	(350,217)	604,314
Net Financial Assets, End of Year	\$ 3,846,907	\$ 3,371,775	\$ 3,721,992

South Shore Regional Centre for Education	າ	
Consolidated Statement of Cash Flows		
For the year ended March 31	2022	2021
· · · · · · · · · · · · · · · · · · ·		
Increase (decrease) in cash and cash equivalents		
Operating transactions		
Regional Centre Surplus	\$ (165,103)	\$ 739,839
Items not affecting cash:	• • •	
Tangible capital asset amortization	120,707	114,012
	(44,396)	853,851
Changes in non-cash working capital		
Increase in accounts receivable	(1,323,086)	(85,550)
Decrease (increase) in accrued benefit asset	307,300	(660,300)
Decrease in receivable - service award allowance	34,690	46,898
(Decrease) increase in receivable - sick leave allowance	218,303	(27,667)
Increase in inventory	(38,841)	(42,661)
Increase in prepaid expenses	(181,325)	(80,547)
Increase in accounts payable and accruals	377,475	1,588,358
Decrease in deferred revenue	(15,545)	(186,621)
Decrease in service award obligations	(34,690)	(46,898)
(Decrease) increase in sick leave obligations	(218,303)	27,667
	(874,022)	532,679
Cash (used) provided by operating activities	(918,418)	1,386,530
Capital transactions		
Acquisition of tangible capital assets	(85,655)	(126,329)
Capital transactions		
Capital transactions		
Cash used to acquire tangible capital assets	-	_
Cash-prior year surplus-Operating to current operations		-
(Decrease) increase in cash and cash equivalents	(1,004,073)	1,260,201
Cash and cash equivalents, beginning of year	5,012,318	3,752,117
Sasti and sasti squitaisins, sognithing of your	3,012,010	5,102,111
Cash and cash equivalents, end of year	\$ 4,008,245	\$ 5,012,318

March 31, 2022

1. Nature of Operations

As of March 31, 2018, the South Shore Regional Centre for Education (the "Regional Centre") is a corporation sole with the Minister of Education and Early Childhood Development as the sole Director. The Regional Centre provides a full range of educational services for all instructional programs from Pre-Primary through Grade 12 at public schools within Lunenburg and Queens Counties. The Regional Centre is registered as a charitable organization under the Income Tax Act and therefore, is exempt from income tax and may issue official receipts to donors for income tax purposes in accordance with the Regional Centre's policy.

2. Financial Reporting and Accounting Policies

These consolidated financial statements are prepared in accordance with Canadian public sector accounting standards, which for purposes of the Regional Centre's consolidated financial statements are represented by accounting recommendations of the CPA Canada Public Sector Accounting Board (PSAB), supplemented where appropriate by other CPA Canada accounting standards or pronouncements.

These consolidated financial statements have been prepared using the following significant accounting polices:

Reporting Entity

The consolidated statement of financial position is presented using the principles of consolidation prescribed by the Department of Education and to comply with the provisions of Education Reform (2018) Act.

Trust funds are not included in the consolidation as they are not controlled by the Regional Centre.

School based funds, which include the assets, liabilities, revenue and expenses of the various school and student activities that are controlled and administered at the school level but for which the Regional Centre is accountable are reflected in the consolidated financial statements.

For a detailed review the reader should refer to the consolidated financial statements of each fund as presented in these consolidated financial statements.

Revenues

Government transfers for operating and capital purposes are recognized as revenue in the period in which all eligibility criteria and/or stipulations have been met and the amounts are authorized. Any funding received prior to satisfying these conditions is deferred until conditions have been met. When revenue is received without eligibility criteria or stipulations, it is recognized when the transfer(s) from the Government.

All non-government contributions that are externally restricted such that they must be used for a specified purpose are recognized as revenue in the period in which the resources are used for the purpose or purposes specified. Any externally restricted receipts received before the criteria has been met is reported as a defined revenue until the resources are used for the purpose or purposes specified.

The Regional Centre recognizes as revenue, the provincial government transfers representing the year over year change in accrued benefit obligations as the transfer has been authorized.

International Student Program revenues are recognized as revenue when the related service is rendered.

Rental income is recognized straight line over the term of the lease.

Investment income is recognized as revenue in the year in which it is earned.

March 31, 2022

2. Financial Reporting and Accounting Policies (continued)

Expenditures

Expenditures are the cost of goods and services acquired in the period whether or not payment has been made or invoices recorded. Expenditures are recorded on the accrual basis and include the cost of supply inventories purchased during the year. Provisions are made for probable losses on certain loans, investments, accounts receivable, and contingent liabilities when it is likely that a liability exists and the amount can be reasonably determined. These provisions are updated as estimates are revised, at least annually.

Use of Estimates

In preparing the Regional Centre's consolidated financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and reported amounts of revenue and expenses. Significant items subject to such estimates and assumptions include the carrying amount of tangible capital assets, valuation allowances for receivables, and assets and obligations related to employee future benefits. Actual amounts could differ from these estimates.

Financial Instruments

The Regional Centre's financial instruments include receivables, cash and cash equivalents, bank indebtedness, payables, due to/from related parties. Unless otherwise noted, it is management's opinion that the Regional Centre is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, except for payables to related parties, for which fair value was not readily determinable.

Financial Assets

Cash and cash equivalents are recorded at cost which approximates market value. Accounts receivable are recorded at the principal amount less valuation allowances, if applicable.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and balances with banks, bank overdrafts, and highly liquid temporary money instruments with original maturities of three months or less.

Liabilities

Pension, retirement and other obligations include various employee benefits. For purposes of these consolidated financial statements, the Regional Centre's pension liabilities are calculated using an accrued benefits actuarial method and using accounting assumptions which reflect the Regional Centre's best estimates of performance over the long-term. The net pension liabilities represent accrued pension benefits less the market related value of pension assets (if applicable) and the balance of unamortized experience gains and losses.

Deferred Revenue

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year that the related expenditures are incurred or service performed.

Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into the air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability would be recorded net of any expected recoveries. A liability for remediation of contaminated sites would be recognized when all the following criteria are met:

March 31, 2022

2. Financial Reporting and Accounting Policies (continued)

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. the Regional Centre: a) is directly responsible; or b) accepts responsibility; and
- iv. a reasonable estimate of the amount can be made.

As at March 31, 2022 there are no known contaminated sites identified.

Net Financial Assets

Net financial assets represent the financial assets of the Regional Centre less financial liabilities.

Non-Financial Assets

Inventories are bus garage parts and bus tire inventories recorded at average cost. All other supplies and purchases are expensed.

Tangible Capital Assets

Tangible capital assets have useful lives extending beyond the accounting period, are held for use in the production or supply of goods and services and are not intended for sale in the ordinary course of operations. Tangible capital assets are recorded at net historical cost, when applicable. Tangible capital assets include major equipment and vehicles. Tangible capital assets do not include intangibles or assets acquired by right. The buildings and school buses financed by the Province of Nova Scotia and transferred to the Regional Centre's are not accounted for in the Regional Centre's consolidated financial statements; rather they are included in the Province of Nova Scotia's financial statements. The Regional Centre adopted the Province of Nova Scotia's Tangible Capital Assets Accounting Policy thresholds and only those assets meeting the thresholds are recorded as additions.

The thresholds and amortization rates as defined in the policy are as follows:

	Threshold	<u>Rates</u>
Buildings	\$250,000	5%
Building Improvements	\$150,000	5%
Leasehold Improvements	\$150,000	Lease term (SL)
Computer Hardware	\$25,000	50%
Vehicles	\$15,000	35%
Major Equipment	\$50,000	20%
Furniture, Equipment & Technology	\$300,000	30%
Software	\$250,000	50%

Prepaid Expenses and Inventories

Prepaid expenses are cash disbursements for goods or services, other than tangible capital assets and inventories of supplies, of which some or all will provide economic benefits in one or more future periods. The prepaid amount is recognized as an expense in the year the good or service is used or consumed.

3. Accumulated Surplus

Accumulated Surplus represents the financial assets and non-financial assets of the Regional Centre less financial liabilities. This represents the accumulated balance of net surplus arising from the operations of the Regional Centre and school generated funds. The designation of Accumulated Surplus is as follows:

March 31, 2022

3. Accumulated Surplus (continued)

Operating - Unrestricted, Beginning of Year Regional Centre Surplus	2022 \$ (755,297) (165,103) \$ (920,400)	2021 \$(1,209,340) 739,839 \$ (469,501)
Operating Deficit (Surplus) – Designated to Defined Benefit Pension Plan Operating (Surplus) Deficit - Designated to School Funds Operating Deficit - Unrestricted, End of Year	\$ 307,300 229,008 \$ (384,092)	\$ (660,300) 374,504 \$ (755,297)
Defined Pension Plan – Accrued Benefit Asset, Beginning of Year Defined Pension Plan – Accrued Benefit Asset, net (deficit) surplus for year Defined Pension Plan – Accrued Benefit Asset, End of Year	\$ 4,191,500 (307,300) \$ 3,884,200	\$ 3,531,200 660,300 \$ 4,191,500
School Funds - Restricted, Beginning of Year School Funds - Restricted, Surplus (Deficit) for Year School Funds - Restricted, End of Year	\$ 1,427,587 (229,008) \$ 1,198,579	\$ 1,802,091 (374,504) \$ 1,427,587
Accumulated Surplus, End of Year	\$ 4,698,687	\$ 4,863,790

4. Cash Held by Schools

These consolidated financial statements include school generated funds arising from certain school and student activities that are controlled and administered by each school, but for which the Regional Centre is accountable. Revenue from school funds is recognized as the funds are received. School funded activity expenditures are recorded as the funds are expended. School Generated Funds include the revenues and expenditures and fund balances of various organizations that exist at the school level under the jurisdiction of the Regional Centre. Changes in cash held by schools are as follows:

	<u>2022</u>	<u>2021</u>
Balance, beginning of year excluding deferred	\$ 1,699,038	\$ 2,327,119
Additions to school generated funds	1,626,259	1,357,619
School funded activity expenditures	 (1,742,709)	 (1,515,381)
Net school generated funds for year	 (116,450)	 (157,762)
Balance before deferred	1,582,588	2,169,357
Change in deferred revenue (Note 12)	(72,724)	(253,577)
Change in receivable	 (39,834)	 (216,742)
Balance, end of year	\$ 1,470,030	\$ 1,699,038
	<u> </u>	

March 31, 2022

5. Defined Benefit Pension Plans

Details on the defined benefit plans were provided by LifeWorks (previously Morneau Shepell) on April 27, 2022 and have been determined by them in accordance with PS 3250 for the South Shore Regional Centre for Education C.U.P.E. Staff Pension Plan (the "CUPE Plan") and the South Shore Regional Centre for Education Support Staff Pension Plan (the "Support Staff Plan").

Plan assets used for purposes of the accounting valuation were based on the market value of assets as at December 31, 2021, as presented in the consolidated financial statements provided by Desjardins Financial Security as at that date. These assets were then adjusted for amounts in transit. Contributions to the Plans, benefits and investment earnings were determined from the consolidated financial statements.

To calculate the Plan's liabilities, LifeWorks used the Plan provisions as at January 1, 2022. The most recent valuations of the Plans for funding purposes were performed on December 31, 2019. The next funding valuation of the plan is required to be completed for December 31, 2022.

The following table summarizes the actuarial assumptions and methods used for the valuation:

Valuation Date	December 31, 2019
Actuarial Cost Method	Projected Unit Credit prorated on service
Discount Rate	4.75% per year
Expected Return on Plan Assets	4.75% per year
Salary Increases	2.75% per year
Interest on Employee Contributions	2.00% per year
Mortality	CPM-2014 Public Mortality Table with generational projection using improvement scale CPM-B with size adjustment factors of: CUPE: 1.34 for males and 1.11 for females Support Staff: 1.18 for males and 1.11 for females Sex distinct No pre-retirement mortality
Termination of Employment	Age Termination 25 20.0% 30 11.2% 35 6.3% 40 3.4% 45 1.8% 50 1.2% 55 0.7%
Termination Election	50% of terminated members elect a deferred pension
Discount Rate for members assumed to elect a commuted value transfer upon termination Disability	3.00% None
Retirement: CUPE Plan Support Staff Plan	Age 65 (or in one year, later) Age 60 (or in one year, later)
Administrative Expenses	Implicitly recognized in the discount rate

The following table shows the CUPE and Support Staff Plans' pension expense for the 2022 fiscal year, and the accrued benefit asset/(liability) as at March 31, 2022.

March 31, 2022

5. Defined Benefit Pension Plans (continued)

Fiscal Expense

_	CUPE	Supp	oort Staff	2022 Total	2021 Total
Service Cost (net of employee contributions)	\$ 507,100	\$	954,400	\$ 1,461,500	\$ 1,279,500
Amortization of Actuarial Losses	148,600		186,400	335,000	(208,600)
Pension Interest Expenditure/Expense:					
Interest Cost on the Accrued Benefit Obligation	829,700	•	1,500,800	2,330,500	2,434,600
Expected Return on Plan Assets	(809,300)	(1	,519,300)	(2,328,600)	(2,711,000)
Total Pension Expense	\$ 676,100	\$	1,122,300	\$1,798,400	\$794,500
Expected Average Remaining Service Lifetime	11 years		10 years		

Development of Accrued Benefit Asset as at March 31

	CUPE	Support Staff	2022 Total	2021 Total
Previous Accrued Benefit Asset as at March 31	\$ 1,423,800	\$ 2,767,700	\$ 4,191,500	\$ 3,531,200
Fiscal Expense	(676,100)	(1,122,300)	(1,798,400)	(794,500)
Fiscal Regional Centre Contributions	437,800	1,053,300	1,491,100	1,454,800
Accrued Benefit Asset as at March 31	\$ 1,185,500	\$ 2,698,700	\$ 3,884,200	\$ 4,191,500

Reconciliation of Accrued Benefit Asset as at March 31

	CUPE	Support Staff	2022 Total	2021 Total
Pension Fund Assets	\$ 20,496,700	\$ 38,927,900	\$59,424,600	\$51,388,800
Accrued Benefit Obligation	(18,689,700)	(34,022,600)	(52,712,300)	(51,423,900)
Funded Status as at March 31	1,807,000	4,905,300	6,712,300	(35,100)
Unamortized Actuarial Gains	(737,700)	(2,489,600)	(3,227,300)	3,875,100
Employer Contributions January to March	116,200	283,000	399,200	351,500
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Accrued Benefit Asset as at March 31	\$ 1,185,500	\$ 2,698,700	\$ 3,884,200	\$ 4,191,500

Other Pension Plans

The Regional Centre's teaching staff is covered by a pension plan established by the Province of Nova Scotia pursuant to the Teachers' Pension Act. Employer contributions for these employees are provided directly by the Province of Nova Scotia. Costs and the related funding provided by the Province have been reflected in these consolidated financial statements. The pension costs and obligations related to these plans are the direct responsibility of the Province. No assets or liabilities related to this plan are included in the Regional Centre's consolidated financial statements.

Some non-teaching employees are covered by a multi-employer defined pension plan held on behalf of the Regional Centre by the Nova Scotia Common Services Bureau.

March 31, 2022

6. Trust Funds under Administration

Trust fund assets administered by the Regional Centre are identified in Schedule D. The Trust funds represent capital contributed in trust as well as income thereon. The Trust funds are used primarily to provide scholarships for eligible students or for expenditures for specifically, designated purposes.

7. Contractual Obligations

Contractual obligations over \$100,000 in total in future years are as follows:

	Ren	tal Leases
2023	\$	237,343
2024		171,777
Total	\$	409,120

8. Contingent Liabilities

There are several outstanding grievances and claims against the Regional Centre. The outcomes of these grievances and claims are not determinable. Any settlements resulting from arbitration or resolution of these claims will be treated as a charge to operations in the period the settlement occurs.

9. Service Award Obligations

Summary of Service Award Obligation

The last actuarial valuation for teacher service awards was conducted as at July 31, 2021. The actuarial liabilities for Teachers service awards as at March 31, 2022 were extrapolated based on the latest actuarial valuations. The actuarial valuation for the non-teacher service awards was as at March 31, 2021 and was extrapolated to March 31, 2022.

	<u>2022</u>	<u>2021</u>
Service Awards - Teachers	\$ 538,113	\$ 573,003
Service Awards - Non-Teachers	7,734	7,534
Total Service Award Obligations	\$ 545,847	\$ 580,537

The Regional Centre has recognized in these consolidated financial statements the liability associated with service awards earned by staff. The Regional Centre has recorded a corresponding receivable from the Province of Nova Scotia which has assumed responsibility for the liability up to March 31, 2022.

In Fiscal 2018, eligible employees (teachers and non-union) were provided an opportunity to elect for an early service payout in lieu of their retirement allowance. This one-time election ended March 29, 2018 with election uptake of 89% for teachers and 93% for non-union. The total amount of early service payouts paid in early Fiscal 2019 was \$4 million.

I. <u>Service Awards – Teachers</u>

For all service on or before July 31, 2000, under the terms of agreements with local units of the Nova Scotia Teachers' Union (NSTU), the Regional Centre is required to pay a service award to each teacher who accumulates a minimum of fifteen years' service with the Regional Centre. The amounts of the awards are as follows:

Queens District 0.45 of 1% of a TC5 - MAX per year of service (maximum 35 years)

Lunenburg District \$200 per year of service (maximum 35 years)

March 31, 2022

9. Service Award Obligations (continued)

For all service commencing on or after August 1, 2000 under the terms of agreement with the NSTU and the Province of Nova Scotia, the Regional Centre is required to pay a service award to each teacher who accumulates a minimum of fifteen years' service with the Regional Centre. The amount of the award is as follows: 0.75 of 1% for each year of service with the Regional Centre multiplied by the annual salary rate on the last day of employment with the Regional Centre.

For all service commencing on or before August 1, 2002 under the terms of agreement with the NSTU and Province of Nova Scotia the Regional Centre is required to pay a service award to each teacher who accumulates a minimum of ten years of service with the Regional Centre. The amount of the award is as follows: 1% of each year of service with the Regional Centre to a maximum of 30 years multiplied by the annual salary rate (including any administration allowance) on the last day of employment with the Regional Centre.

The Province of Nova Scotia assumed responsibility for the payment of Service Awards for teachers effective April 1, 2002. The Regional Centre has recorded a service award and interest expense for the service awards for teachers, as provided by the Province of Nova Scotia.

The valuations and extrapolations reflect the benefit provisions of the retirement allowance programs as of the measurement date with the possible exception that the actuary was directed by the Province of Nova Scotia to reflect the freeze of service accrual under the retirement allowance programs as at April 1, 2015.

Section 3250 requires that all unamortized gains and losses be recognized on plan curtailment. Actuarial gains and losses that are revealed after the plan curtailment are to be amortized over the expected average remaining service life ("EARSL") of active employees.

Eckler Ltd. provided the Province with post-retirement benefit disclosures as at March 31, 2022 under section 3250 of the CPA Canada Public Sector Accounting Handbook.

Actuarial Assumptions

Valuation Date	• July 31, 2021
Discount Rate on Liabilities:	 3.24% per annum for March 31, 2020 benefit obligation 3.01% per annum for fiscal 2020/21 expense determination, and March 31, 2021 benefit obligation 2.74% per annum for fiscal 2021/22 expense determination and March 31, 2022 benefit obligation
Retirement Age:	 50% at Rule of 85, remainder at earlier of 35 years of credited service, age 62 with 10 years of credited service, and age 65 with 2 years of credited service
Mortality:	No pre-retirement mortality assumed
Withdrawal Prior to Retirement:	No termination prior to retirement assumed
Salary Growth Rate:	 1.5% on August 1, 2018, 0.5% on July 31, 2019, 1.5% on August 1, 2019, 0.5% on July 31, 2020, 1.5% on August 1, 2020, 0.5% on July 31, 2021, and 2% per annum beginning August 1, 2021 plus promotional scale for March 31, 2020 benefit obligation and 2020/21 expense determination
	 1.5% on August 1, 2018, 0.5% on July 31, 2019, 1.5% on August 1, 2019, 0.5% on July 31, 2020, 1.5% on August 1, 2020, 0.5% on July 31, 2021, 1.5% on August 1, 2021, 1.5% on August 1, 2022 and 2% per annum beginning August 1, 2023 plus promotional scale for March 31, 2021 benefit obligation, 2021/22 expense determination and March 31, 2022 benefit obligation

March 31, 2022

9. Service Award Obligations (continued)

Salary Growth Rate (continued)	Promotion	al Scale:
	Age Group	Annual Increase
	< 30	3.25%
	30 – 34	2.75%
	35 – 39	2.25%
	40 – 44	1.75%
	45 – 49	1.25%
	50 & over	0.75%
	60 +	0%

Continuity of Service Award Allowance Liability - Teachers	<u>2022</u>	<u>2021</u>
Opening benefit obligation, beginning of the year	\$ 387,534	\$ 402,176
Interest on obligation	10,500	11,900
Benefits paid	(29,022)	(31,841)
Actuarial (gains) losses	 (88,100)	 5,300
Closing benefit obligation, end of year	\$ 280,912	\$ 387,535
Pension assets, at market related values	 	 -
Funded status - deficiency	(280,912)	(387,535)
Unamortized actuarial gains	 (257,201)	 (185,468)
Accrued Benefit Liability - Teachers	\$ (538,113)	\$ (573,003)

II. Service Awards - Non-Teachers

Eckler has prepared disclosure figures under PS 3250 of the CPA Canada Public Sector Accounting Handbook. Retiring allowance benefit descriptions and copies of the relevant parts of the collective agreements and letters of understanding for the different Regional Centres and union/non-union groups were provided by the Province of Nova Scotia (the "Province").

Non-union members hired before April 1, 2009 with 15 years of service at April 1, 2015 are entitled to a payment upon retirement of 1% per year of service at April 1, 2015 to a maximum of 25 years.

An actuarial valuation has been obtained by the Province of Nova Scotia which has been prepared under Section 3250 of the CPA Canada Public Sector Accounting Handbook ("Section 3250"). Retiring allowances benefits descriptions and copies of the relevant parts of the collective agreements and letters of understanding for the different Regional Centres and union/non-union groups were provided by the Province of Nova Scotia (the "Province").

The calculations have been carried out based on the data provided by the Province of Nova Scotia. This information was supplemented by data supplied by the individual Regional Centres. The data included the period of continuous service with the Province, the date of birth, annual salary and contractual hours of work and some detail regarding frozen awards.

Non-union non-teaching employees were offered a one-time option to elect an immediate payout of their retirement allowance benefit based on their rate of pay as at March 31, 2018. Employee elections were completed in March 2018 with payments made in early Fiscal 2019. The immediate payment of accrued benefits triggered a settlement under PS3250. The actuary had reflected the settlement in Fiscal 2018 as at March 31, 2018 with benefit payments made in Fiscal 2019.

March 31, 2022

9. Service Award Obligations (continued)

Section 3250 requires that all unamortized gains and losses be recognized on plan curtailment. Actuarial gains and losses that are revealed after the plan curtailment are to be amortized over the expected average remaining service life ("EARSL") of active employees.

An actuarial estimate was provided to the Province with post-retirement benefit disclosures as at March 31, 2022 under section 3250 of the CPA Canada Public Sector Accounting Handbook.

All assumptions used in the Retiring Allowance valuation have been chosen by the Province. The assumptions are summarized in the table below.

Valuation Date	March 31, 2021
Discount Rate on Liabilities	 3.24% per annum the March 31, 2020 benefit obligation 3.01% per annum for fiscal 2020/21 expense determination and March 31, 2021 benefit obligation 2.74% per annum for fiscal 2021/22 expense determination and March 31, 2022 benefit obligation
Retirement Age	 For the March 31. 2020 benefit obligation, fiscal 2020/21 expense determination, March 31, 2021 benefit obligation, and fiscal 2021/22 expense determination: 10% at age 59 20% at age 60 10% at each age 61-64 50% at each age 65-69 100% at age 70 However, above rates are adjusted to 20% each year on or after earliest unreduced retirement date, if greater, and 40% at 35 years of service (earliest unreduced retirement date is the earlier of age 60 with 2 years of service or age 50 with 80 points if hired before April 6, 2010 or age 55 with 85 points if hired on or after that date) For March 31, 2022 benefit obligation and estimated fiscal 2022/23 expense determination: 60% at age 60 100% at age 65
Mortality	No pre-retirement mortality assumed
Withdrawal Prior to Retirement	No termination of employment assumed
Salary Growth Rate	 2.5% on April 1, 2018, 3.0% on April 1, 2019, 3.0% on April 1, 2020, 3.5% on April 1, 2021, and 3.0% per year from April 1, 2022 for March 31, 2020 benefit obligation and fiscal 2020/21 expense determination 2.5% on April 1, 2018, 3.0% on April 1, 2019, 3.0% on April 1, 2020, 3.0% on April 1, 2021, 2.5% on April 1, 2022 and 3.0% per year from April 1, 2023 for March 31, 2021 benefit obligation and fiscal 2021/22 expense determination and March 31, 2022 benefit obligation

March 31, 2022

9. Service Award Obligations (continued)

	<u>2022</u>	2021
Opening benefit obligation, beginning of the year	\$ 7,534	\$ 7,314
Interest on obligation	200	220
Benefits paid	-	-
Actuarial gains	 (500)	 _
Closing benefit obligation, end of year	7,234	7,534
Pension assets, at market related values	 <u> </u>	 -
Funded status - deficiency	(7,234)	(7,534)
Unamortized actuarial gains	 (500)	 -
Accrued Benefit Liability - Non-Teachers	\$ (7,734)	\$ (7,534)

The Regional Centre has recognized in these consolidated financial statements the liability associated with accumulated sick leave earned by staff. The Regional Centre has recorded a corresponding receivable from the Province of Nova Scotia which has assumed responsibility for the liability up to March 31, 2022.

I. Sick Leave Obligation – Teachers

Summary of Sick Leave Obligations

Total Sick Leave Obligations

Accumulated Sick Leave Obligation - Teachers

Accumulated Sick Leave Obligation - Non-Teachers

The Regional Centre provides benefits for sick leave for teaching staff under the following conditions:

- Full time teachers are entitled to twenty (20) days sick leave in each school year. Teachers who are not full time will receive a pro-rated amount of days.
- Teachers may accumulate 100% of their unused current sick days up to a maximum of 195 days in a sick leave bank.
- Accumulated sick leave cannot be used until the current year's sick leave (20 days per school year) has been depleted.
- Accumulated sick leave benefits are not paid out on termination, retirement or resignation.

The Province of Nova Scotia provided an actuarial valuation of the Regional Centre's obligations for the accumulated sick leave for accounting purposes. Key actuarial assumptions used in the valuation were based on the Regional Centre's best estimates. Those assumptions involve forecasts of expected future inflation rates, wage and salary increases, cost of long-term debt, and employee turnover and mortality.

Eckler Ltd. provided the Province with updated sick leave benefit disclosures as at March 31, 2022 under section 3255 of the CPA Canada Public Sector Accounting Handbook.

2021

\$ 8,295,913

\$ 9,359,766

1,063,853

2022 8,028,077

1,113,386

9,141,463

March 31, 2022

10. Sick Leave Obligation (continued)

Actuarial Assumptions

Valuation Date:	• July 31, 2020			
Discount Rate on Liabilities:	 3.24% per annum for March 31, 2020 benefit obligation 3.01% per annum for fiscal 2020/21 expense determination and March 31, 2021 benefit obligation 2.74% per annum for fiscal 2021/22 expense determination and March 31, 2022 			
Retirement Age:	 benefit obligation 50% at Rule of 85, remainder at ear 10 years of credited service, and ag 			
Mortality:	100% of CPM-2014 Public with futu CPM-B	re mortality improvemen	ts according to scale	
Withdrawal Prior to Retirement:	5% per annum in first 2 years of em	ployment		
Salary Growth Rate:	 1.5% at August 1, 2018, 0.5% on July 31, 2019, 1.5% on August 1, 2019, 0.5% on July 31, 2020, 1.5% on August 1, 2020, 0.5% on July 31, 2021 and 2.0% per year from August 1, 2021 plus a promotional scale for March 31, 2020 benefit obligation and fiscal 2020/21 expense determination 0.5% on July 31, 2020, 1.5% on August 1, 2020, 0.5% on July 31, 2021, 1.5% on August 1, 2021, 1.5% on August 1, 2022 and 2.0% per year from August 1, 2023 plus a promotional scale for March 31, 2021 benefit obligation, fiscal 2021/22 expense determination and March 31, 2022 benefit obligation Promotional Scale: 			
	Age Group	Pror	notional Scale	
	< 30 30 - 34 35 - 39 40 - 44 45 - 49 50 - 59 60 +		3.25% 2.75% 2.25% 1.75% 1.25% 0.75% 0.00%	
Current Year Sick Leave Utilization:	Each year, full time employees are expected to use sick time accrued during the school year as follows: 7.9 days per school year for males 9.1 days per school year for females			
Sick Leave Bank	 For March 31, 2020 benefit obligation, fiscal 2020/21 expense determination, March 31, 2020: The probability that an employee uses a portion of their accumulated sick leave bank during a year and the average number of sick leave bank days used during a year for those who use their sick leave is as follows (developed from analysis of the sick leave usage of the Nova Scotia Teachers during fiscal years 2014-15 through 2016-17): 			
Utilization:	31, 2020: The probability that an en leave bank during a year and the avduring a year for those who use the analysis of the sick leave usage usa	nployee uses a portion of verage number of sick lea ir sick leave is as follows	their accumulated sick ave bank days used (developed from	
	31, 2020: The probability that an en leave bank during a year and the avduring a year for those who use the analysis of the sick leave usage usa	nployee uses a portion of verage number of sick lea ir sick leave is as follows	their accumulated sick ave bank days used (developed from	
	31, 2020: The probability that an en leave bank during a year and the avec during a year for those who use the analysis of the sick leave usage of the 2014-15 through 2016-17):	nployee uses a portion of verage number of sick lea ir sick leave is as follows the Nova Scotia Teacher	their accumulated sick ave bank days used (developed from s during fiscal years Sick Bank Days Used	
	31, 2020: The probability that an en leave bank during a year and the avduring a year for those who use the analysis of the sick leave usage of t 2014-15 through 2016-17): Age Group	nployee uses a portion of verage number of sick lead ir sick leave is as follows the Nova Scotia Teacher Probability of Usage	their accumulated sick ave bank days used (developed from s during fiscal years	
	31, 2020: The probability that an en leave bank during a year and the avec during a year for those who use the analysis of the sick leave usage of the 2014-15 through 2016-17): Age Group Males under 30	nployee uses a portion of verage number of sick lead ir sick leave is as follows the Nova Scotia Teachers Probability of Usage 3.9% 5.3% 7.0%	their accumulated sick ave bank days used (developed from s during fiscal years Sick Bank Days Used 7.6 days	
	31, 2020: The probability that an en leave bank during a year and the ave during a year for those who use the analysis of the sick leave usage of t 2014-15 through 2016-17): Age Group Males under 30 Males 30 – 39 Males 40 – 49 Males 50 – 59	nployee uses a portion of verage number of sick lead ir sick leave is as follows the Nova Scotia Teachers Probability of Usage 3.9% 5.3% 7.0% 13.5%	their accumulated sick ave bank days used (developed from s during fiscal years Sick Bank Days Used 7.6 days 18.5 days 26.9 days 39.6 days	
	31, 2020: The probability that an en leave bank during a year and the averand during a year for those who use the analysis of the sick leave usage of the 2014-15 through 2016-17): Age Group Males under 30 Males 30 – 39 Males 40 – 49	nployee uses a portion of verage number of sick lead ir sick leave is as follows the Nova Scotia Teachers Probability of Usage 3.9% 5.3% 7.0%	their accumulated sick ave bank days used (developed from s during fiscal years Sick Bank Days Used 7.6 days 18.5 days 26.9 days	

March 31, 2022

10. Sick Leave Obligation (continued)

Females 30 – 39	12.7%	14.6 days
Females 40 – 49	10.6%	22.3 days
Females 50 – 59	14.1%	30.3 days
Females 60 & over	18.6%	35.5 days

• For March 31, 2021 benefit obligation, fiscal 2020/2021 expense determination and March 31, 2-22 benefit obligation: The probability that an employee uses a portion of their accumulated sick leave bank during a year and the average number of sick leave bank days used during a year for those who use their sick leave is as follows (developed from analysis of the sick leave usage of the Nova Scotia Teachers during fiscal years 2016-17 through 2018-19):

Age Group	Probability of Usage	Sick Bank Days Used
Males under 30	6.3%	11.3 days
Males 30 – 39	6.5%	14.0 days
Males 40 – 49	8.1%	22.6 days
Males 50 – 59	10.5%	30.8 days
Males 60 & over	14.9%	25.1 days
Females under 30	13.2%	10.2 days
Females 30 – 39	14.4%	13.8 days
Females 40 – 49	12.0%	19.3 days
Females 50 – 59	13.7%	24.4 days
Females 60 & over	20.1%	20.8 days

Continuity of Sick Leave Liability - Teachers	<u>2022</u>	<u>2021</u>
Opening benefit obligation, beginning of the year	\$ 4,254,784	\$ 5,628,984
Current service cost	346,000	518,000
Interest on obligation	118,300	172,900
Sick leave taken	(396,500)	(487,200)
Actuarial losses (gains)	88,100_	(1,577,900)
Closing benefit obligation, end of year	4,410,684	4,254,784
Pension assets, at market related values	<u></u>	-
Funded status – deficiency	(4,410,684)	(4,254,784)
Unamortized actuarial gains	(3,617,393)	(4,041,129)
Accrued Benefit Liability - Teachers	\$ (8,028,077)	\$ (8,295,913)

II. Sick Leave Obligation - Non-Teaching

Eckler provided to the Province of Nova Scotia on May 12, 2022 the requested financial disclosure figures related to the Sick Leave Benefit (the "Sick Leave") to Non-Teaching employees of all Regional Centres in Nova Scotia for the fiscal year ending March 31, 2022 ("fiscal 2021"). The accounting results are based on the understanding of the methods prescribed under Section PS 3255 of the CICA Public Sector Accounting Handbook ("PS 3255") which applies to sick leave and severance benefits. The financial disclosure figures as at March 31, 2022 are based on an extrapolation of the actuarial valuation as at March 31, 2021. The data included the period of continuous service with the Province, the date of birth, annual salary and contractual hours of work.

March 31, 2022

10. Sick Leave Obligation (continued)

Actuarial Assumptions

Valuation Date:	March 31, 2021								
Annual Discount Rate:	• 3.24% per annum for March	31, 2020 benefit obligation							
		2020/21 expense determination and March 31,							
	2021 benefit obligation	2004/00							
	 2.74% per annum for fiscal 2 2022 benefit obligation 	2021/22 expense determination and March 31,							
Retirement Age:	For the March 31. 2020 benefit obligation, fiscal 2020/21 expense								
Retirement Age.		21 benefit obligation, and fiscal 2021/22 expense							
	determination:	2. Solioni osligation, and nosal 202 //22 oxpones							
	o 10% at age 59								
	o 20% at age 60								
	o 10% at each a								
	50% at each a100% at age 7								
		djusted to 20% each year on or after earliest							
		f greater, and 40% at 35 years of service (earliest							
		s the earlier of age 60 with 2 years of service or							
		before April 6, 2010 or age 55 with 85 points if							
	hired on or after that date)	- Li' t'							
	For March 31, 2022 benefit of determination:	obligation and estimated fiscal 2022/23 expense							
	○ 60% at age 60								
	o 100% at age 6								
Mortality:	No pre-retirement mortality a	assumed							
Withdrawal Prior to Retirement:	No termination of employme	nt assumed							
Salary Growth Rate:		at April 1, 2019, 3.0% at April 1, 2020, 3.5% at							
		rear from April 1, 2022 for March 31, 2020 benefit							
		pense determination, March 31, 2021 benefit							
	obligation and fiscal 2021/22	z expense determination							
Sick Leave Bank Utilization:		obligation, fiscal 2020/21 expense determination,							
		pation and fiscal 2021/22 expense determination:							
		n rate of the sick leave bank (probability that an their accumulated sick leave bank during a year							
		mber of sick leave bank days used during a year							
	for those who use their sick								
	Sample Age	Sick Bank Days Used							
	20	0.0 hours							
	25	1.9 hours							
	30	4.1 hours							
	35 40	6.4 hours 8.6 hours							
	45	10.8 hours							
	50	13.1 hours							
	55	15.8 hours							
	60	28.2 hours							
	65	40.5 hours							
	70	52.80 hours							

March 31, 2022

Utilization:

10. Sick Leave Obligation (continued)

g (,									
Sick Leave Bank Utilization:	• For March 31, 2020 benefit obligation, fiscal 2020/21 expense determination, March 31, 2021 benefit obligation and fiscal 2021/22 expense determination: Sample net excess utilization rate of the sick leave bank (probability that an employee uses a portion of their accumulated sick leave bank during a year multiplied by the average number of sick leave bank days used during a year for those who use their sick leave) is as follows:									
	Sample Age	Sick Bank	Days Used							
	20	0.01	nours							
	25	1.9 I	nours							
	30	4.1 I	nours							
	35	6.4 I	nours							
	40	8.6 I	nours							
	45	10.8	hours							
	50	13.1	hours							
	55	55 15.8 hours								
	60	28.2	hours							
	65		hours							
	70	52.80	hours							
	 For March 31, 2022 benefit of 	bligation: The probability	that an employee uses a							
	portion of their accumulated s									
	number of sick leave bank da									
	leave is as follows (developed		cleave usage during							
	fiscal years 2018/19 through:	,								
	Age Group	Probability of Usage	Sick Bank Days Used							
	Under 30	10%	29.3 hours							
	30-34	10.8%	32.6 hours							
	35-39	12.7%	39.6 hours							
	40.44	12.4%	50.8 hours							
	45-49	13.8%	61.7 hours							
	50-54	14.9%	76.4 hours							
	55-59	17.8%	111.4 hours							
	60 & Over	24.8%	148.9 hours							
Current Year Sick Leave	For March 31, 2022 benefit of	bligation: Each year, emp	loyees are expected to							

Continuity of Sick Leave Liability - Non-Teachers	2022	<u>2021</u>
Opening benefit obligation, beginning of the year	\$ 1,117,862	\$ 1,077,962
Current service cost	177,700	173,500
Interest on obligation	31,100	33,000
Sick leave taken	(164,500)	(161,300)
Actuarial losses (gains)	 203,300	 (5,300)
Closing benefit obligation, end of year	\$ 1,365,462	\$ 1,117,862
Pension assets, at market related values	 	
Funded status - deficiency	(1,365,462)	(1,117,862)
Unamortized actuarial losses	 252,076	54,009
Accrued Benefit Liability - Non-Teachers	\$ (1,113,386)	\$ (1,063,853)

use 46.6 hours of the sick time accrued during the year (developed from an analysis of the sick leave usage during fiscal years 2018/19 through 2020/21)

March 31, 2022

11. Collective Agreements

The provincial collective agreement with the NSTU expires July 31, 2023.

The local collective agreement with the NSTU expires July 31, 2024.

The collective agreement with the NSGEU expired on March 31, 2021.

The collective agreement with SEIU expires March 31, 2023.

The collective agreement with CUPE expired March 31, 2021.

The Non-Union Terms and Conditions of Employment were last updated February 7, 2014.

The Public School Administrators Employment Relations Regulations under the Public School Administrators Employment Relations Act (effective August 1, 2018) were amended effective February 4, 2021.

12. Deferred Revenue

Deferred Revenue as of March 31:	<u>2022</u>	<u>2021</u>
Teachers PD Fund	\$ 703,150	\$ 624,785
International Student Program	16,400	85,671
School Generated Funds (Note 4)	198,728	271,452
Programs - Province of Nova Scotia	 1,256,567	 1,208,482
Total	\$2,174,845	\$ 2,190,390

13. Bank Indebtedness

As of March 31, 2022 the Regional Centre had utilized \$nil (2021-\$nil) of the available operating line of credit of \$840,000 (2021-\$840,000) during the fiscal year with the Canadian Imperial Bank of Commerce.

14. Financial Instrument Risk Management

Credit Risk

Credit risk is the risk of financial loss to the Regional Centre if a debtor fails to make payments when due. The Regional Centre is exposed to this risk relating to its receivables.

The majority of receivables are ultimately due from the government. Credit risk is mitigated by management review of aging and collection of receivables and billings. The Regional Centre recognizes a specific allowance for doubtful accounts when management considers the expected amounts to be recovered is lower than the actual receivable.

The Regional Centre measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the Centre's historical experience regarding collections.

The Regional Centre mitigates credit risk by ensuring that grants are entered into by way of a contract and by continuous monitoring of outstanding balances to ensure collection is timely. Management closely evaluates the collectability of its receivables and maintains provisions for potential credit losses, which are assessed on a regular basis.

March 31, 2022

14. Financial Instrument Risk Management (continued)

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Regional Centre is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

Interest Rate Risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Regional Centre is exposed to this risk through its variable interest bearing bank overdraft. However, management does not feel that this represents a material risk to the Regional Centre as fluctuations in market interest rates would not materially impact future cash flows and operations relating to the bank overdraft.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Liquidity Risk

Liquidity risk is the risk that the Regional Centre will not be able to meet all cash outflow obligations as they come due. The Regional Centre mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining a bank overdraft credit facility if unexpected cash outflows arise.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

All accounts payable and accrued liabilities are due within a one year period with the exception of post-employment benefits and compensated absences.

15. Comparative Figures

Certain of the prior year figures have been reclassified to conform with the financial statement presentation adopted for the current year.

16. Impact of COVID-19 Pandemic

As a result of the COVID-19 outbreak that was declared a pandemic on March 11, 2020, the Province operated under a provincial state of emergency from March 22, 2020, through to March 21, 2022. All public schools in the province were closed effective March 23, 2020, and a continuity of learning plan was implemented to enable athome learning for students, which remained in effect for the remainder of the 2019-2020 school year.

Nova Scotia developed the Back-to-School plan for the 2020-21 school year and students returned to in-class instruction in September 2020 under various protocols, including such things as the extensive use of personal protective equipment by staff and students, enhanced cleaning and ventilation checks in schools, and cohorting of

March 31, 2022

16. Impact of COVID-19 Pandemic (continued)

students. Effective April 28, 2021, all schools in the province were once again temporarily closed to reduce the spread of COVID-19 in the community. At that time, students moved to at-home virtual learning as intended in the Back-to-School Plan. The temporary closure ended on June 3, 2021, and students returned to in-class instruction for the remainder of the 2020-2021 school year.

Students returned to school in September 2021 with core public health measures in place, and an updated provincial Back to School Plan. Schools continued to follow the Public Health protocols developed as part of the Back-to-School Plan.

The enhanced safety measures of the Nova Scotia Back-to-School Plan have had both financial and operational impacts in the current fiscal year. However, South Shore Regional Centre for Education has not experienced any cash flow issues and has been working with the Department of Education and Early Childhood Development to ensure sufficient funding is available to address the incremental COVID-19 costs and continue as a going concern.

South Shore Regional Centre for Education Schedule A - Supplementary Details of Revenues

For the year ended March 31				2022		2021
			<u>Actual</u>		<u>Actual</u>	
Province of Nova Scotia	•	50 444 450	_		•	50 775 047
Operating	\$	58,114,153	\$	57,957,176	\$	56,775,647
Teacher Salary Accrual		-		1,430,000		1,365,300
Restricted		15,376,707		15,461,521		14,560,465
Other		4,200		46,936		34,210
	\$	73,495,060	\$	74,895,633	\$	72,735,622
Government of Canada						
First Nations/Other	\$	175,778	\$	771,447	\$	628,660
	<u>\$</u> \$	175,778	\$	771,447	\$	628,660
Municipal Contributions-Mandatory	\$	20,299,147	\$	20,299,147	\$	19,855,428
	<u>\$</u> \$	20,299,147	\$	20,299,147	\$	19,855,428
School Based Funds (Note 4)	\$	3,000,000	\$	1,626,259	\$	1,357,619
Regional Centre Operating						
Regional Centre Generated-Other	\$	1,009,106	\$	469,438	\$	733,866
Rental Revenue	·	600	•	· <u>-</u>	·	· -
Interest/Investment		25,600		22,171		26,459
Sale of Assets		5,000		25,157		5,131
	\$	1,040,306	\$	516,766	\$	765,456
Total Revenues	\$	98,010,291	\$	98,109,252	\$	95,342,785

South Shore Regional Centre for E		uro o		
Schedule B - Supplementary Detai For the year ended March 31	is of Expenditu	res	2022	2021
		<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Regional Executive Director				
Regional Executive Director	•			
Travel Supplies/Materials Professional Development	\$	7,000 6,115 2,800	\$ 1,680 14,168 66	\$ 1,118 11,463 -
·	\$	15,915	\$ 15,914	\$ 12,581
Communications Salaries Benefits Travel Supplies/Materials Professional Development Other Expenses Regional Management Salaries Benefits Travel Contracted Services	\$ \$ \$	93,893 21,063 1,500 8,600 - (52,150) 72,906 216,505 19,364 4,000 68,200	\$ 95,363 21,146 16 9,873 210 (52,150) 74,458 236,756 20,044 107 148,226	\$ 48,944 6,349 - 6,473 - (21,697) 40,069 213,014 18,166 120,868
Supplies/Materials Professional Development Other Expenses	\$	37,700 - - 345,769	\$ 45,848 8 (1,999) 448,990	\$ 30,312 - - - 382,360
Total Regional Executive Director	\$	434,590	\$ 539,362	\$ 435,010
Financial Services				
Salaries Benefits Travel Contracted Services Repairs/Maintenance Supplies/Materials Professional Development	\$	825,020 190,909 9,050 32,000 2,500 2,500 6,820	\$ 783,262 185,155 2,997 32,000 - 3,295 3,517	\$ 865,620 192,284 697 32,221 - 14,119 3,181

Salaries	\$	216,505	\$ 236,756	\$ 213,014
Benefits		19,364	20,044	18,166
Travel		4,000	107	
Contracted Services		68,200	148,226	120,868
Supplies/Materials		37,700	45,848	30,312
Professional Development		-	8	-
Other Expenses			(1,999)	-
	\$	345,769	\$ 448,990	\$ 382,360
Total Regional Executive Director	\$	434,590	\$ 539,362	\$ 435,010
Financial Services				
Salaries	\$	825,020	\$ 783,262	\$ 865,620
Benefits		190,909	185,155	192,284
Travel		9,050	2,997	697
Contracted Services		32,000	32,000	32,221
Repairs/Maintenance		2,500	-	-
Supplies/Materials		2,500	3,295	14,119
Professional Development		6,820	3,517	3,181
Bank/Interest Costs		-	66	-
Insurance		89,350	88,601	74,462
Other Expenses		(421,783)	 (369,830)	 (444,351
Total Financial Services	\$	736,366	\$ 729,063	\$ 738,233
Human Resource Services				
Salaries	\$	453,302	\$ 476,705	\$ 467,969
Benefits		151,416	118,983	137,130
Travel		9,000	2,259	4,033
Contracted Services		29,000	29,337	12,386
Repairs/Maintenance		37,900	25,369	45,037
Supplies/Materials		21,450	6,793	7,241
Professional Development		48,500	 14,786	 27,117
Total Human Resources	_\$	750,568	\$ 674,232	\$ 700,913

South Shore Regional Centre for Education Schedule B - Supplementary Details of Expenditures For the year ended March 31

		<u>Budget</u>		<u>Actual</u>		<u>Actual</u>
School Services						
School Services Administration						
Salaries	\$	1,086,721	\$	1,099,230	\$	1,067,880
Benefits		81,552		76,836		83,139
Travel		37,500		20,722		17,411
Contracted Services		-		2,619		-
Supplies/Materials		37,400		29,033		47,205
Professional Development	\$	20,966 1,264,139	•	1,228	•	7,157 1,222,792
School Costs	Ф	1,264,139	\$	1,229,668	\$	1,222,192
Salaries	\$	54,121,714	\$	55,746,559	\$	53,752,422
Benefits	•	12,707,872	•	12,373,185	•	11,734,604
Travel		81,650		60,123		44,457
Contracted Services		213,700		407,400		353,535
Repairs/Maintenance		,		-		4,355
Supplies/Materials		604,438		523,875		573,424
Professional Development		33,000		147,800		134,701
Bank/Interest Costs		-		160,100		14,497
Insurance		17,400		16,125		218,020
	\$	67,779,774	\$	69,435,167	\$	66,830,015
School Services Grants						
Salaries	\$	411,673	\$	431,880	\$	329,664
Benefits	·	59,999	·	61,615	•	42,787
Travel		114,000		84,281		50,662
Contracted Services		8,000		10,807		· <u>-</u>
Repairs/Maintenance		10,000		· <u>-</u>		_
Supplies/Materials		66,672		91,546		118,453
Professional Development		3,000		2,731		, <u> </u>
·	\$	673,344	\$	682,860	\$	541,566
School Services Professional Development						
Salaries	\$	241,793	\$	187,458	\$	73,288
Benefits		18,991		13,361		5,843
Repairs/Maintenance		10,220		10,097		18,687
Supplies/Materials		-		-		108
Professional Development		864,781		221,635		161,023
International Students	\$	1,135,785	\$	432,551	\$	258,949
Salaries	\$	266,366	\$	243,071	\$	241,977
Benefits	φ	32,682	Ψ	29,843	φ	29,581
Travel		23,300		16,267		8,963
Contracted Services		420,136		128,811		290,725
Supplies/Materials		40,200		15,053		51,061
Professional Development		1,600		-		-
i Tolossional Development	\$	784,284	\$	433,045	\$	622,307
		, -		•		

2022

2021

South Shore Regional Centre for Education
Schedule B - Supplementary Details of Expenditures
For the year ended March 31

For the year ended March 31				2022		2021
		Budget		<u>Actual</u>		Actual
Special Education		<u> </u>		<u>/ totaa:</u>		rotaar
Salaries	\$	620,947	\$	630,652	\$	609,879
Benefits		76,094		73,784		64,703
Travel		26,750		19,922		11,554
Contracted Services		8,500		28,800		-
Repairs/Maintenance		32,000		8,579		13,180
Supplies/Materials		27,600		38,683		60,010
Professional Development		12,600		11,989		14,815
1 Totossional Bovolopinoni	\$	804,491	\$	812,409	\$	774,141
Program Grants	Ψ	004,451	Ψ	012,403	Ψ	777,171
Salaries	\$		\$	1 207	\$	5,807
Benefits	φ	-	Ψ	1,207	Φ	936
		460 500		2,641		
Travel		168,500		112,270		87,031
Contracted Services		73,500		78,173		130,185
Repairs/Maintenance		34,132		11,421		6,763
Conveyance		-		153		268
Supplies/Materials		1,346,310		1,541,206		1,527,073
Professional Development		53,200		15,967		18,192
	\$	1,675,642	\$	1,763,038	\$	1,776,255
Total School Services	\$	74,117,459	\$	74,788,738	\$	72,026,025
Operational Services Operations Administration						
Salaries	\$	622,369	\$	622,634	\$	571,321
Benefits		142,023		144,373		120,803
Travel		18,500		12,249		13,405
Contracted Services		19,000		18,340		18,340
Vehicle Expenses		12,000		17,551		11,065
Supplies/Materials		23,100		18,447		10,985
Professional Development		8,000		6,977		6,546
	\$	844,992	\$	840,571	\$	752,465
Property Services						
Salaries	\$	2,793,560	\$	2,827,417	\$	2,903,649
Benefits		662,007		678,406		692,306
Travel		8,000		10,490		9,781
Contracted Services		840,100		907,432		802,385
Repairs/Maintenance		712,672		684,491		818,465
Vehicle Expenses		78,800		76,141		64,522
Supplies/Materials		247,694		589,405		741,781
Utilities		1,982,758		2,359,077		1,753,725
Professional Development		12,700		12,647		2,843
Insurance		393,460		437,405		327,884
TCA Expense		67,057		57,057		34,156
Other Expenses (Recoveries)		-		-		(170,890)
	\$	7,798,808	\$	8,639,968	\$	7,980,607

South Shore Regional Centre for Education Schedule B - Supplementary Details of Expenditures For the year ended March 31

For the year ended March 31			2022	2021		
		<u>Budget</u>		<u>Actual</u>		<u>Actual</u>
Student Transportation	\$	2 500 520	•	2 602 764	Φ.	2 502 270
Salaries Benefits	Ф	3,508,520	\$	3,603,761	\$	3,563,279
Travel		862,484		880,137		874,580
Contracted Services		32,250		22,278		15,949
		57,600		60,403		46,404
Repairs/Maintenance		27,500		55,518		88,053
Vehicle Expenses		1,477,910		1,335,830		1,004,612
Conveyance		120,000		100,795		82,766
Supplies/Materials		83,812		59,072		94,304
Professional Development		17,500		10,208		18,340
Insurance		74,620		66,322		62,181
TCA Expense		57,858		63,650		79,856
	\$	6,320,054	\$	6,257,974	\$	5,930,324
Technology Services	•	450.045	•	40.4.000	•	475.000
Salaries	\$	452,845	\$	434,803	\$	475,200
Benefits		116,358		109,987		117,269
Travel		14,300		11,428		12,181
Contracted Services		100,452		235,092		567,913
Repairs/Maintenance		20,000		6,364		123,905
Vehicle Expenses		5,700		1,853		2,700
Supplies/Materials		216,750		217,910		670,195
Professional Development		-		593		-
	\$	926,405	\$	1,018,030	\$	1,969,363
Total Operational Services	\$	15,890,259	\$	16,756,543	\$	16,632,759
Other Non-PSP Programs						
Salaries	\$	2,328,214	\$	2,232,588	\$	1,882,204
Benefits	Ψ	534,030	Ψ	476,782	Ψ	447,972
Travel		10,000		14,044		8,508
Contracted Services		72,940		102,106		73,177
Repairs/Maintenance		12,340		59,382		73,177
Conveyance		-		29		-
Supplies/Materials		123,865		152,568		137,467
• •		,				
Professional Development Total Other Non-PSP Programs	\$	12,000 3,081,049	•	6,209 3,043,708	Φ.	5,297 2,554,625
Total Other Non-FSF Frograms	<u> </u>	3,061,049	\$	3,043,706	\$	2,554,025
School Based Funds						
School Based Funds (Note 4)	\$	3,000,000	\$	1,742,709	\$	1,515,381
Total School Based Funds	<u>\$</u> \$	3,000,000	\$	1,742,709	\$	1,515,381
	<u> </u>	, -,,		, , , , , ,		, -,,-

South Shore Regional Centre for Education Schedule C - Supplementary Details of Tangible Capital Assets

For the year ended March 31

Cost of Tangible Capital Assets	Building Improve		<u>E</u>	Major quipment	mputer rdware	<u>Vehicles</u>		2022 <u>Total</u>	2021 <u>Total</u>
Opening Costs	\$	-	\$	498,366	\$ _	\$ 477,016	\$	975,382	\$ 849,053
Additions		-		-	-	85,655		85,655	126,329
Disposals				-	-	 		-	
Closing Costs	\$		\$	498,366	\$ 	\$ 562,671	\$	1,061,037	\$ 975,382
Accumulated Amortization Opening Balance Disposals	\$	-	\$	-	\$ - -	\$ 239,399	\$	579,011 -	\$ 464,999 -
Amortization Expense				31,751	 	 88,956		120,707	 114,012
Closing Balance	\$		\$	371,363	\$ 	\$ 328,355	<u>\$</u>	699,718	\$ 579,011
Net Book Value (NBV)	\$	-	\$	127,003	\$ 	\$ 234,316	\$	361,319	\$ 396,371

South Shore Regional Centre for Education											
Schedule D - Trust Funds Balance Sheet											
As at March 31		2022		2021							
Assets			_								
Cash and cash equivalents (Note 6)	\$	1,121,944	\$	1,021,719							
Equity											
Reserve for scholarships											
Teachers' Scholastic Scholarship	\$	3,145	\$	3,140							
Josephine Christie Fredea Award	•	1,553	·	1,540							
South Shore District Memorial Scholarship		86,676		62,608							
Murray Barkhouse Scholarship Fund		7,034		6,974							
Robert Hirtle Memorial Fund		1,296		1,288							
Dr. K.C. Marfatia Ghandi Scholarship Fund		120,584		129,499							
W.G.L. Hirtle Scholarship		85,546		85,685							
Elinor Muir Leary Scholarship		10,110		10,123							
Irene and Derrell Ernst Scholarship		5,059		5,065							
David Lowe Scholarship		7,499		7,931							
Clara Quinlan Scholarship		5,181		5,137							
Monte Oickle Scholarship		3,656		3,625							
Colleen Finck Memorial		69,445		73,824							
Paul Eisnor Memorial		1,351		1,439							
Timothy Daniels Memorial		7,329		6,767							
Sylvia Weagle Bursary		29,018		29,067							
Dr. J.C. Wickwire		192		190							
M. Ernst MacLeod		5,299		5,254							
Colleen Finck Memorial - Acadia		135		134							
Erma Westhaver Loomis		35,412		35,467							
John S. Derrick		10,544		10,454							
Caterina Cushing		11,397		12,096							
Margaret Marshall		1,117		1,107							
Teachers Centre		8,988		8,911							
Tech Refresh-Bayview		45,642		32,739							
Tech Refresh-Aspotogan		31,921		31,616							
David K Berkshire Scholarship		4,031		1,917							
Annette V. McNeil (Wamboldt) Memorial		2,180		2,410							
Charles Andrews Memorial		89		2,410							
Norm Johnston PVEC Memorial		5,868		5,867							
F. Homer Zwicker Memorial		27,906		27,945							
Inez Morse Putnam		64,202		64,646							
Dr. J. Murray Beck Scholarship		26,119		25,896							
Acadia Broadcasting		20,113		23,030							
Dr Charles Uhlman		11		11							
Capt Earle Wagner		211		9							
Agnes & Glynne Lloyd Scholarship		222,101		222,008							
· · · · · · · · · · · · · · · · · · ·		76,602		76,940							
St Matthew's Anglican Church		•									
Lahey Memorial Scholarship Non-Teacher Deferred		1,073 13 779		1,064 10,757							
Shares Lane		13,779		10,757							
		5,862		4,625 5,610							
RootED		4,127		5,610							
Non-Teacher Deferred 2		18,292		-							

On Behalf of the Regional Centre

Shares Richarson and Byrne

Deputy Minister of Education Office Regional Executive Director

54,360

1,121,944

1,021,719

South Shore Regional Centre for Education Schedule E - Supplementary Details of Trust Funds For the year ended March 31, 2022

		Balance Beginning						Balance End
		of Year	Additions		Interest	Disbursements		of Year
Teachers' Scholastic Scholarship	\$	3,140	\$ 2,032	\$	29	\$ 2,056	\$	3,145
Josephene Christee Fredea Award		1,540			13			1,553
South Shore District Memorial Scholarship		62,608	30,150		668	6,750		86,676
Murray Barkhouse Scholarship Fund		6,974	300		60	300		7,034
Robert Hirtle Memorial Fund		1,288	1,000		8	1,000		1,296
Dr. K.C. Marfatia Ghandi Scholarship Fund		129,499			1,085	10,000		120,584
W.G.L. Hirtle Scholarship		85,685			736	875		85,546
Elinor Muir Leary Scholarship		10,123			87	100		10,110
Irene and Derrell Ernst Scholarship		5,065			44	50		5,059
David Lowe Scholarship		7,931			68	500		7,499
Clara Quinlan Scholarship		5,137			44			5,181
Monte Oickle Scholarship		3,625			31			3,656
Colleen Finck Memorial		73,824			621	5,000		69,445
Paul Eisnor Memorial		1,439			12	100		1,351
Timothy Daniels Memorial		6,767	500		62			7,329
Sylvia Weagle Bursary		29,067			251	300		29,018
Dr. J.C. Wickwire		190			2			192
M. Ernst MacLeod		5,254			45			5,299
Colleen Finck Memorial - Acadia		134			1			135
Erma Westhaver Loomis		35,467			305	360		35,412
John S. Derrick		10,454			90			10,544
Caterina Cushing		12,096	200		101	1,000		11,397
Margaret Marshall		1,107			10			1,117
Teachers Centre		8,911			77			8,988
Tech Refresh-Bayview		32,739	33,019		300	20,416		45,642
Tech Refresh-Aspotogan		31,616	672		260	627		31,921
David K Berkshire Scholarship		1,917	4,083		31	2,000		4,031
Annette V. McNeil (Wamboldt) Memorial		2,410			20	250		2,180
Charles Andrews Memorial		88			1			89
Norm Johnston PVEC Memorial		5,867	450		51	500		5,868
F. Homer Zwicker Memorial		27,945			241	280		27,906
Inez Morse Putnam		64,646			556	1,000		64,202
Dr. J. Murray Beck Scholarship		25,896			223			26,119
Acadia Broadcasting		246			1	245		2
Dr Charles Uhlman		11						11
Capt Earle Wagner		9	400		2	200		211
Agnes & Glynne Lloyd Scholarship		222,008			1,908	1,815		222,101
St Matthew's Anglican Church		76,940			662	1,000		76,602
Lahey Memorial Scholarship		1,064			9			1,073
Non-Teacher Deferred		10,757	2,917		105			13,779
Shares Lane		4,625	1,237					5,862
RootEd		5,610	794		42	2,319		4,127
Non-Teacher Deferred 2			18,257		35			18,292
Shares Richarson and Byrne	\$	1,021,719	53,760 \$ 149,771		600 9,497	\$ 59,043	\$	54,360 1,121,944
	Ψ	1,021,113	Ψ 1-10,111	Ψ	J, T J1	Ψ 00,040	Ψ	1,121,377